ERIN ALBRIGHT: Welcome, how's everybody doing? Feel free to say hi in the chat. Let us know you're here. I think we should be good to get started, but I'm going to go maybe one more minute before we get started because we know that sometimes signing on takes a while, so. We'll have Candice. Hi, Lucy. Hi, Susan. How's--how are things out in Seattle today? Bismarck? Hi, Kim. Gray, and what? I'm not really surprised by that. So, you know, anyways I guess we should--we have a lot to cover today, so let's go ahead and kick it off.

So congratulations to everybody on this webinar for getting funding this year. We're super excited to work with you and get to know you. If I haven't met you so far, this is your official orientation for the Enhanced Collaborative Model Task Force funding. So welcome to that. We have an agenda for you today, but before we hit that, we have a question for you. How many of you attended the OVC Grantee orientation sessions on the 17th and the 23rd? Go ahead and answer in the chat. We have some questions in orange boxes like this throughout the presentation. And so when you see those, please do answer in the chat function. So I see Susan Daly says, "Me." Yes, I think I recognize or I see a lot of you. Great. I love it. So much great information in all of those. If you didn't get a chance, they were recorded, so you can go back and watch them. But moving on to today, which we have this is the special ECM Orientation, so just ECM friends, not everybody else. And what we're going to do, you see here on the screen, so the OVC grant managers and the folks from the trafficking division are going to come on and talk a little bit about program requirements and OVCs expectations, which is important. Walk us through some of those core concepts that underlie the ECM model. And then we're going to do some spotlight on key deliverables that we know everybody always has questions about. So do some advanced answering of those and then wrap it up with some TTA resources.

So, is everybody ready? Yes. I guess it's kind of obnoxious to ask that after you've all answered, "Yes, you've been to"--Charmie says, "Yes," right, after you've all answering yes to the--we went to the thing. So I am going to pass the mic on over to Alissa Huntoon to introduce the OVC team. Alissa, if you would like to take over.

ALISSA HUNTOON: Sure. Thank you so much, Erin. Thank you to everyone for joining us. My name is Alissa Huntoon. For those of you that I have not met my role within OVC's Human Trafficking Division is primarily to support the Enhance Collaborative Model program. And so that's big picture, program overall, as well as managing several of the task forces, as well as working with a lot of our national partners who provide training and support to all of you. And of course, do that as part of a much larger team that you're about to have the chance to meet a little bit more and hear about all the--all the folks working on the enhanced collaborative model team.

I did just want to note that--aware that we have a wide variety in terms of who's participating on the call today. Several of you, this isn't your first round of funding. So you've been here a couple times before. For some of you, it's maybe your first federal grant or your first introduction to working with OVC. Maybe you're a returning grantee but you have a new partner, maybe you've invited some of your partners on board. So

we know that we have a wide range of you here. So even still some of this information might be repetitive, but sometimes that's helpful. But also there are always slight changes and some nuances to each year when we issue these funding announcements. So we wanted to have this opportunity to point those out to you as well. So we understand there's a good range of experience here and we'll try to do our best to make it exciting for everyone on board.

So a little bit about me. I mean, I love all candy but if I had to pick a favorite Halloween candy, it's--as you can see, chocolate and peanut butter. I am based in the Eastern Time Zone and you're welcome to give me a call or email me anywhere. I love working from anywhere with a mountain view, which I sadly don't have the opportunity to do very much but would love to. And I am working with, again, a wide range of the ECM task forces. But for this round and this group, I have the pleasure of getting to work closely with the Virginia and Tennessee statewide ECM task forces. And in terms of how I arrange my books, I don't, they're just all in piles all around my apartment. So I will turn it over to my next colleague.

OLGA SANTIAGO: Hello everyone.

ERIN ALBRIGHT: All right. Here we go.

OLGA SANTIAGO: My name is--can you hear me? I'm having issues with my internet connection, so hopefully you can hear me. Yes. Great. Thank you, Erin. So, hello everyone. My name Olga Santiago. And I have been at OJP for 10 years now. Eight of them at OVC. I'm working with Human Trafficking Task Forces. So my favorite Halloween candy is Candy Corn. Yeah, it--it's like old school, but I love it.

And the best way to reach me is by email. I work remotely. I'm actually based in Puerto Rico. This is my duty station. So my time zone is Atlantic, and I have--my ECM for this year is Brooklyn, WashACT, South Florida, Los Angeles, and Utah. And I have worked with most of them for pretty--for a pretty good time now--a couple of years now. My expertise is--yes [INDISTINCT].

How do I arrange my books? Yeah, that's a good a--that's a good question. I think that I'm Alissa style. They are all over my house, even though I have a lot of audiobooks because that's what I have been using lately, audiobooks. So yes, that's how I--oh, yeah, I--yeah, I love to, you know, fold in fitted sheets. I learned through YouTube people. There's a lot of information on YouTube. So now I'm going to pass it to my next colleague. Thank you.

NATALIA AGUIRRE: Hi everyone. My name's Natalia Aguirre, and my pronouns are she/her/ella. My favorite Halloween candy is definitely Snickers, like little crunchy, little sweet, little gooey chocolate, delicious, my favorite.

Best way to reach me is really, any way, I think most of my grantees I've had before, and excited to look--looking forward to working with all you again, but you can call me,

email me, text me. Email usually is fastest, but always available. And I'm based in DC so I'm in the Eastern Time Zone and I really like working from home because I have my whole setup here.

In terms of my new ECMs, Frederick County, Maryland, looking forward to working with you all, but have Lake, Cook, and Hartford once again. And really looking forward to working with you all again.

And then in terms of arranging books, usually they're going to be in a pile, no particular order, but on my nightstand or on the coffee table, because those are the two places I'm probably reading. So yes. And then I'll pass it to Jamie.

JAMIE WELCH: Thanks, Natalia. Good afternoon, everyone. I'm Jamie Welch. Pronouns, she/her. My favorite Halloween candy is by far Reese's Pieces. I have done a thorough check of my kids' Halloween bags and have found no Reese's Pieces, so I'm a little bit heartbroken. I guess, it's the candy that's out of trend right now, so that's a bit of a bummer.

The best way to reach me, phone, email, Teams, Zoom, however you want. A virtual door is always open. Like Natalia, I'm based in DC. We both telework, but I love working from home. As Natalia said, I've got like three screens. It's an organized IT system here.

So the ECMs--the FY24 ECMs that I have, you can see up here, Western Michigan, Fort Bend, San Antonio, and North Dakota, so a little bit all over.

Other than that, how do I arrange my books? I arrange my personal books in alphabetical order. And then my children's books, they just, whatever fits on the shelf is how it goes because there's just--it's chaos. So I think that, I think that takes care of it. And so, Alissa, I think I'm passing it back over to you.

ALISSA HUNTOON: Thank you. All right. So here we are just taking a look at a high level at the solicitation, which we've called, also referred to as a Notice of Funding Opportunities more widely used term across the government. So we may refer to it as both. But for this funding announcement, it's basically where OVC has laid out why we're funding this program, how much funding is available, the different types of categories that are available to apply for funding, and then the types of activities, deliverables, or tangible things that we expect that you'll be able to do with this funding, as well as other, sort of, key mandatory program requirements. We talk generally about the overall goals and objective of this program. So as you can see, again, the point here is we want to draw your attention to that, encourage and hope and all the relevant team members have taken a look at that. The page numbers are referenced here and we're going to go into some of those in more detail.

The other key document I totally understand that many of you may not have been involved in even writing the application but there was a significant amount of

information that was shared with us. One of the key documents is the project narrative, which basically was explaining to us, kind of, how you're currently handling responding to trafficking in your community, who your partners are, your vision, where you want to go, where you've been. And so that's just a key document that you should be familiar with because that is what we are--our oversight really is, kind of, based upon what you talk about in your narratives. And so we'll talk later about when--if there might be changes to that, which of course happens that it's really going to, sort of, that is a foundational document that we'll be using as is your budget, of course.

So when we offered you all the opportunity for this FY24 funding which we are excited to do, you all did so, and if you've accepted that award document, you agreed to do so, and in following a variety of conditions. And those conditions will range from ones that are applied to anybody who's getting a federal grant, and there are some then that will drill down even to being very specific to getting an OVC grant and then even more narrow to having an OVC Enhanced Collaborative Model grantee. So those are also critical documents to review and to be familiar with those award conditions. So your grant manager might have already talked to you about some of them in their meet-and-greets, or you will be talking about some of them. And so we wanted the opportunity to just highlight the importance of those, and we'll talk about a couple of those on here as well.

So, some of you, again, that have had this before, the--this program provides this funding through something that's called a cooperative agreement as opposed to a grant, which basically those are just kind of the two different vehicles through which the government can offer you funding. There is a slight difference in a cooperative agreement is that it assumes there's a little bit more substantial involvement between you and us, as the funder, OVC. And so there is an award condition that talks about that. But--and you'll talk about that with your grant manager as well in terms of what that relationship looks like. But high level, it means that big picture, you know, as OVC, we're going to want to have the opportunity to provide input and our feedback on any major deliverables or activities that you're engaged in, as well as review key documents and resources. So a lot of this is outlined and spelled out in those award conditions, but take a look and have a conversation with your grant manager if you're not really sure what that means. We're happy to talk about that with you. Next slide.

And so, a little bit more about us and our role, as you heard just a tiny bit about us, but we all--several of us, especially within the human trafficking division have been practitioners before like yourself. Sometimes whether that's in a direct service provision role or through policy. We are also programmatic experts around a variety of, of aspects with the criminal justice system, victims' rights, victim services, as well as human trafficking. So we're also there to sort of see that person who can brainstorm with you and offer that feedback. Likewise learn from you also as, subject matter experts in your areas as well. So we're going to work with you to sort of understand what it is that you're doing, that you want to do. Read those progress reports that you submit to us. We do read them. We pull out pieces from them often and share them with our colleagues when there's really great stuff going on. And then just make sure

that we know if there's issues going on, we can be responsive in a timely manner and provide support. We're checking you against sort of that grant announcement and deliverables. We will also do site visits. Sometimes those will be in-person, sometimes those are remote, and we do those for a variety of reasons.

And then again, when those times arise where something has changed in the implementation of your project, whether that's a staff person or a direction that you want to go or a project or training or something you want to do that deviates from what you talked about in your narrative and your budget, talk to us about those. We would love to explore with you what might be possible in terms of making some of those changes and what we might need in order to be able to approve that.

So what do we expect from you is that you do understand the requirements for this award. It's a lot of information. We absolutely get that. There's no dumb question. So feel free to ask us questions. We also have and we'll reference OVC Human Trafficking Program FAQs on our website, which are awesome. I use them daily. So there's a lot of questions that you have that might be answered there if you can't get one of us quickly.

We ask that you be familiar with your specific programs, goals, objectives, what you said you were going to do in your program, and then to work with us around that budget. Some of you, again, since this is a new award, it's likely that all of your budgets are still being reviewed by our financial office and/or you're responding to questions from us if that review has already happened. So we'll work directly with you all to hopefully get those budgets cleared. We're reviewing those for a couple of reasons. One, from a programmatic perspective, make sure that you included all of-any of the required aspects and that all the costs in there were allowable under this particular program. And our financial office, of course, is looking at those budgets to ensure they align with the financial guide and checking on match and indirect costs and those kinds of things and that there's a sufficient explanation.

And then, we ask that you be open to and regularly engage with a wide variety of national partners that we work with and provide funding to compliment and supplement and support your expertise around any number of issues when it comes to human trafficking. So we'll talk a little bit more about those later on as well. And I'm going to turn it over to Olga.

OLGA SANTIAGO: Thank you, Alissa. Let me turn here my camera. Okay. Great. So let's talk about our work conditions. So we are getting back to our work conditions that we mentioned a few slides ago. And we wanted to highlight a few that sometimes get overlooked. So this is not an exhaustive list, so make sure you do look at the award to find the full list on the details that accompany them.

So let's talk about the required training for Grant Award Administrator and Financial Manager. So there should be two certificates, one for the Grant Award Administrator, one for the Financial Manager, and you have to complete this requirement within 120

days of the award acceptance. And the certificate is good for three years. So if you already took this training last year, the certificate is good. So you can submit that one. So make sure that you comply with this award condition and you can submit those two certificates to your Grant Award Manager.

Statement of Federal Involvement, as Alissa mentioned before, this is a cooperative agreement and it's different than a grant. So there's going to be additional involvement from the federal area.

And let's talk about confidentiality. There is two areas here that we want to address. One is the local law enforcement--oh, sorry, law enforcement required written policies and procedures in place to address and maintain victim confidentiality. That's for the law enforcement. For the victim service provider, privacy and confidentiality policies and procedures that conform with the VAWA requirements. And this is new this year, so make sure that we address this area of confidentiality.

Review of products and materials. So generally, our grantees will do different materials like the board, like the outreach material. So make sure that this information, these products are submitted to OJP for review and approval. And those documents, those materials should include the funding disclaimer. And this disclaimer, you can find this on the award conditions. Even the language is there in the award condition. So make sure that you review the material prior to using it. Okay. So next slide.

Change in key personnel. So it's important that if you have any changes, you know, during the grant period that is three years, you should submit an approval for key personnel. That will be through a GAM. We have learning videos on how to do that. So if you have any questions, you can send us an email and I can provide you the link on how to submit a GAM for a key personnel. Make sure that you get prior approval for that before, you know, hiring the person and having the person on board. If you have question of what a key personnel is, we have a frequently asked question link that you can check what is a key personnel on your award. So make sure that you check that frequently asked questions that we have a lot of questions and a lot of answers there that are really useful.

So the VSP primarily—policy and procedure review. So human trafficking policies and procedures and rules should be submitted for review within 90 days of an OVC request. So we'll be requesting policies and procedures and you should submit those for review.

Law enforcement only, funds not allowed for Facial Recognition Technology, FRT, unless certain policies and procedures are in place. So Facial Recognition Technology is not allowed unless you have certain policies and procedures are in place. And please contact your grant manager to review that, okay?

Meaningful access requirement for individuals with limited English proficiency, LEP. So must take reasonable steps to ensure that individuals have meaningful access to their

programming, and that you have language access for those people that require that. Next slide.

So let's talk about the Enhanced Collaborative Model Task Force overview, or ECM, but our short version. So this is a map where you can see all the ECM Task Forces that we have right now. We appreciate that Project Roadmap. This is beautiful map and it's color coded. So we have--everything that is in green, it's Fiscal Year 22. The lighter color are Purpose Area 1 and the darker color are Purpose Area 2. The blue ones are for 2023. So you also have Purpose Area 1 and 2. And for the yellow ones are the new ones. So for Fiscal Year 24, we have Purpose Area 1 and Purpose Area 2. And you're going to see that there are some that have a star. So those that have a star are Statewide Task Force or Purpose Area 3, okay?

So ECM Task Force funding, so this is a co-leadership funding structure. So we have-on one side we have the local, state, tribal law enforcement agency. On the other side we have the local, state, tribal victim service provider. And those two co-leadership together is what we call the Enhanced Collaborative Model Task Force. And we have here three categories. As I mentioned before, the Category 1 are basically the new task forces. They have never received any funding from us, from OVC. And they-usually the funding there is usually \$1.2 million for both. They split that amount between both. And for fiscal--for Category 2, those are Task Forces that previously received ECM funding. And they have a total award amount of \$1.5 million. And the Category 3 or Purpose Area 3, those are the Statewide Task Forces. And for that one, the amount is \$2 million. It's a little bit more. And also the amount is split between the two--the two partners over a three-year award period. Next slide.

Okay. So let's refresh the ECM Task Force goal. So our Core Principles is coleadership. All forms of--and all victims of trafficking is data-driven and victim-centered informed. So we want to support a sustainable, multidisciplinary co-leadership task force. And we want to make sure that we increase and identify all forms of human trafficking victims and that they have access to services and that they--and that we can fix justice on their behalf. So basically that's on a nutshell, the goal and what we want to do with the ECM Task Force. And those are the four core principles, co-leadership, all forms and all victims of trafficking, data-driven, and victim-centered and trauma-informed. Next slide. And I think--let me see.

NATALIA AGUIRRE: I can take it, Olga.

ERIN ALBRIGHT: I guess this will be Natalia.

OLGA SANTIAGO: Yeah. And this is Natalia. Yeah, sorry.

NATALIA AGUIRRE: Thanks, Olga.

OLGA SANTIAGO: No problem.

NATALIA AGUIRRE: Yeah. So we wanted to point you--your attention to some helpful and key definitions of these approaches defined in the NOFO. We know that we use a lot of these words in these terms throughout the field and so we wanted to make sure we also provided some common language and standardization about what these terms mean in the ECM project more specifically.

[https://ovc.ojp.gov/sites/g/files/xyckuh226/files/model-standards/6/glossary.html] So on page nine and ten of the NOFO, you can find definitions to those four terms on the screen. And while I will not read the definition of each of these specific terms, I did want to particularly highlight the definition of proactive approaches, as that is one of the terms that we often receive questions from task forces. And so please note that the NOFO does define what a proactive approach means, as well as including specific guidance on the types of efforts that cannot be supported with ECM funding. And I know Alissa will cover this at more length in future slides, but just wanted to flag that for you all. And then, as you think about how to better actualize and implement these terms and these approaches in your task force activities, we do encourage you to check out the OVC model standards for additional information and support.

All right. Now I'm going to turn my attention to the deliverables of this award. And before I get started, I want to acknowledge that there are--we're going to talk about different deliverables for different purpose areas on different slides. And so this can get a little bit complicated, but a reminder that you can find all of these detailed in the NOFO as well as the orientation packet that Project Roadmap has provided to you all. Both are great resources that you should be using and refer to, and that we as grant managers also refer to often in order to kind of cross-check where you are at with your deliverables and what is still missing. So please be sure that you reference those materials throughout the life of your award.

So the following deliverables on the screen are universal deliverables for all three purpose areas. So one should sound very familiar, which is developing and expanding your collaborative partnerships, as well as providing services to all victims of trafficking. I want to highlight that you also should develop a training and outreach plan to jointly deliver targeted trainings and outreach. Everyone also needs to identify a full-time task force coordinator. Note, full-time. And also create and implement, or update if you are an existing task force, your protocols.

For Purpose Area 3, which are our statewide task forces, in addition to those universal deliverables, you are also required to create, refine, update a coordination plan for statewide reach in partnership, service delivery, and investigation and prosecutions. If you are a new statewide-funded ECM, you should also plan on submitting deliverables that are in Purpose Area 1, which I will talk about in the next slide. And if you were a previously funded ECM, you should follow the deliverables in Purpose Area 2 in addition to this first bullet and the universal deliverables.

And so we'll go ahead and talk about Purpose Area 1 next, which is our new ECMs. So if you are a new ECM task force, including our statewide ECMs, in addition to the deliverables that we've already discussed, you must establish and formalize your task

force structure. And within the first 12 to 18 months of the award acceptance, submit your MOU to OVC. And this MOU should document the structure, the personnel, and the roles of the task force members. So reminder that that is something that will need to be submitted to your OVC program manager within the first 12 to 18 months. You must also submit a data-driven Community Assessment within this 12 to 18 months, which identifies the vulnerabilities of trafficking in your community. And just want to highlight the quick guide that Project Roadmap develop, which looks at how to complete this assessment and considerations as you begin to kind of take on this deliverable. Yes. Thank you, Erin. And Community Assessment is not a needs assessment, so be sure to read through that and of course, ask questions as you begin to tackle that.

All right, for our Purpose Area 2. So if you're an established task force, in addition to the universal deliverables that we discussed, you're also expected to develop and expand approach--a diverse set of approaches for proactive victim identification and prosecution that goes beyond online- and vice-style operations. You're also required to produce a summary by the end of year two that describes the vulnerabilities for labor trafficking and exploitation in your geographic area of focus. Note that your report should include an overview of labor trafficking cases, investigations, and any outcomes if they are available. You should also discuss the types of data you collected and analyzed, which partners helped you focus on labor trafficking, trainings you may have attended around labor trafficking or that are needed by task force members. Any services provided and are need--or are needed by victims and survivors, and any case dispositions. And then finally, if you are--if requested by OVC or Project Roadmap, you will be expected to provide peer support to newer task forces. And oftentimes that's in the form of a webinar or a conversation, and will be facilitated and requested by OVC or Project Roadmap individually, so you'll know when this occurs.

All right, I'll turn it over to our next presenter.

ALISSA HUNTOON: Thank you, Natalia. So, we're just going to take a couple minutes to dig a little bit deeper on some of these deliverables and aspects. So already mentioned, again, hopefully this funding is going to help expand your ability to deliver training and outreach, both within your task force as well as throughout your community and your geographic area. So you might've noticed a deliverable around a training and outreach plan. So that's just going to give us an understanding of how you're thinking about it, how you're going to do that outreach to folks in your community and why it might be connected to part of your community assessment process or maybe a past community assessment that you've done if you're a Purpose Area 2, and you've been doing it a while. So you can tell us a little bit about why you're doing what you're doing.

And just a reminder here, again, since that's that cooperative agreement, please pay attention to that award condition that states, "Anything produced with grant funding needs to be reviewed and approved," just well-reviewed by OVC again, so we have that opportunity to provide you input and feedback on that. And of course, hopefully,

and we encourage you to and ask that you engage with Project Roadmap and your taskforce liaison to get some input from them as you're building and developing those materials as well because there's a ton of expertise across that team. And thank you.

Moving forward, so already highlighted here, full-time task force coordinator/director, giving you some flexibility in terms of how you decide to fund that position, where that person is. There's a lot of support and resources coming out of Project Roadmap for this position in particular, there's going to be a convening later this year. A sort of a guide coming up. So we know this is a little bit unique, you know, as your prosecutor or your director of the human trafficking services program, sometimes those roles are more well defined than this task force coordinator position. So we're trying to find ways to help support you in your efforts in that role.

And protocols. So protocols are a little bit different than what you might have as your individual agencies. This is really meant to help document how you all have agreed as a collective group on how you're going to respond to certain situations, whether that's information sharing, confidentiality, referrals, working with the media, and also in terms of sustainability. As people come and go from your task force, you have a living document where you all have discussed and agreed on how you will handle certain situations and move forward. Next slide.

And here are some examples, some pictures of those resources, especially on the protocols. Through our partner with the International Association of Chiefs of Police, they produced several different checklists, again, which are just meant to be prompts for you to look at and think about as a task force. Have you already talked about how you're going to handle X, Y, and Z situation or have you not yet discussed that? And if not, how do you want to move forward? There are also videos that talk about the importance, the really short snapshots, really underscoring the value of these. And then in the Roadmap, we have a whole section that talks about it. And so--I see the orange box, they're writing in the chat, but Erin, I think it--I think the answer was just given away as well at the same time. It's all right. Okay, next slide.

We are going to now start talking about some priorities from OVC. And these were outlined in the grant funding announcement as well. And I'm going to turn it over to my colleague, Jamie, to talk about those with you.

JAMIE WELCH: Okay, thanks, Alissa. So, OVC strives to uphold the intent of the Trafficking Victims Protection Act of 2000 and its subsequent reauthorizations, which is to ensure that all trafficking victims, regardless of immigration status, gender, age, race, ethnicity, or form of trafficking, receive the support in accessing the services that they need. So to this end, the HTD, sorry, the Human Trafficking Division, has established priority areas and requirements that you will see within your NOFO. And you can reference the pages that we have listed here. And the idea is that these priority areas, these requirements, are intended to expand access and reach to vulnerable communities across the country. And so what I will do today is take you through some of those key priorities that we have.

And the first, you can see here on the screen, which is ensuring access to support for male victims. According to OVC's anti-trafficking grantee data, we know that service providers, multidisciplinary task forces and other key stakeholders face challenges in identifying and responding to male victims of both sex trafficking and labor trafficking. And given this, we ask our awardees as part of their program design and implementation to consider the needs of these victims and consider community partnerships and/or collaborations that would be needed in order to better respond to this population. All right. Thank you.

Another priority is seeking input from individuals with lived experience. OVC has long understood that the importance of seeking out and elevating survivor perspectives to inform our human trafficking work is very, very important. And awardees should look to implement intentional and sustainable engagement from individuals with lived experience or members from impacted communities to enhance their human trafficking programs. We have a number of existing federally funded resources about implementing survivor-informed approaches. One of these will include OVC's Practical Guide: Survivor-Informed Services, and the Department of Health and Human Services Office on Trafficking in Persons' updated toolkit, which is Building Survivor-Informed Organizations. And then currently OVC funds SETTA, which is the Survivor Engagement Training and Technical Assistance. And SETTA is going to support our OVC anti-trafficking grantees and those that are interested in increasing their survivor engagement and developing partnerships with lived experience experts within their communities. You can reach out to SETTA and request training and technical assistance. If you need any support in connecting with SETTA, please feel free to reach out to your victim justice program specialist and we will make sure that you are connected to SETTA.

Another priority area includes labor trafficking. I know some of my colleagues have already touched upon labor trafficking, but OVC recognizes that labor trafficking in the U.S. is too often overlooked. So in FY19, OVC began providing specialized training and technical assistance to grantees to strengthen their responses to labor trafficking. And then in FY22, we took another step and we added language into our funding opportunities giving special consideration to applicants who demonstrated that they were serving survivors of labor trafficking in their community, or were committed to expanding the capacity to do so. So, I think Natalia and even Olga had hit on what does that look like in terms of some of your deliverables, you know, a part of your routine programmatic reporting. You know, you would need to be able to describe those ongoing efforts to enhance your responses to labor trafficking.

And privacy and confidentiality, again Olga touched upon this earlier in the presentation, maintaining victim privacy and confidentiality are of utmost importance to OVC and the human trafficking division. You'll note in the NOFO, again, as Olga's pointed out, that victim service providers and law enforcement partners are--they each have an award condition that is specifying the requirements regarding privacy and confidentiality. I do want to note that for our victim service providers, there has been a

change around the requirements. And this is that you now need to adhere to the VAWA Confidentiality Provision. So if this is something for folks that are coming back, this sounds different, or for those that are like, "I don't know what that is," don't worry. We have a TTA provider who is standing by and ready to help you either revise or create adequate policies and procedures that would address that award condition. And just a final note on this, just to reiterate, law enforcement is still required to have written policies and procedures to address maintaining victim confidentiality. So I did want to note that as well.

And then finally, talking more about civil rights and access and autonomy, again, to ensure that all victims of human trafficking are served and have access to services, OVC and the Human Trafficking Department have requirements regarding ensuring civil rights. So programs may not discriminate in the delivery of services based on federal civil rights law. So you'll want to ensure that your program policies and procedures follow applicable state and federal laws around protecting civil rights of program participants and staff. And then lastly, to ensure access to services and promote survivor autonomy, awardees should engage in practices that remove barriers to services and support survivor choice. So that means not requiring victims to take certain actions, such as receiving counseling, reporting to law enforcement, committing to sobriety in order to receive services.

Alissa, I'm going to go ahead and hand it back over to you.

ALISSA HUNTOON: Great. Thank you, Jamie. So, again, reinforcing a couple aspects from FY24. The two key partners of course that are the co-applicants is a victim service provider partner and a law enforcement entity. And oftentimes that entity can sometimes be a district attorney's office and/or maybe it's a police department or a sheriff's department, maybe it's a state attorney general's office. So here, just reminding you to think about kind of what are those other core partners that are part of that process. So if you're law enforcement, who is your key prosecution partner? Is there someone that is dedicated to prosecuting human trafficking cases? If you're within a district attorney's office or maybe have investigators there, and/or also, what other local departments or state departments are you working with and coordinating with, or federal partners that need to be at the table as well? So, both of these slides are sort of just getting to that aspect of, hopefully, these resources can help you expand those partnerships. Think through what type of partnership structure works best for your local or state task force. And then thinking through what does that look like in terms of shared decision making as a co-leadership model.

Again, we do have definitions in the announcement itself. And when we talk about proactive, we mean, right, sort of in that traditional sense where you're not waiting for something to come to you, but what as a group collectively, are you together? Sort of what role is everybody playing and sort of being proactive in your efforts to identify victims of all forms. So that can be any number of different actions, right? So, we--part of our definition is talking about maybe using some advanced investigative methods or analysis, working with your crime analysts or intelligence analysts in your department.

And the key here about doing some pre-planning and active collaboration with your service provider partners. So, prior to doing some of these events, how have you been talking together as a group about what all of those approaches might be?

Here is just an example. Erin Albright, feel free to chime in or anyone from Project Roadmap on this. But we are working on putting out a whole series and set of, for lack of a better word, calling them windows, or case studies, or just snapshots into how you all, many of you on this call, have been handling with and being--finding solutions and ways to better address trafficking in your communities. And we're going to put those out as publications to share more broadly. And here's an example of one from Ventura County, their human trafficking task force specifically around labor trafficking. So they put these cards together and then--you know, again, there can be any number of ways that you can be proactive in your efforts, whether that's thinking about what kind of cross-training or department training have you done with other units within your agency or your nonprofit, being survivor informed. How are you working or engaging with survivors in meaningful ways and involving them in your process? And again, using some of those other analytical tools. And then what does that outreach look like and what's it--what data do you have that's telling you about where tasking may be occurring in your jurisdiction?

ERIN ALBRIGHT: Yeah. And I just want to jump in and chime in and say, folks, that this is a really important area to pay attention to and to engage with your grant managers and with TTA because some of you might remember this used to be called proactive investigations, and in recent years it's expanded to proactive approach. And that's actually really important because I think we've realized as a field that it can't just be law enforcement that's always on the front lines sort of developing case pipelines and building trust and whatnot. And so now it's over the entire task force. And so things like doing outreach and cultivating trust within the community are part of that proactive approach that people can do the same way that you can do sort of intelligence-led investigations. So we do have those publications coming out, stay tuned, but it's really exciting because you guys get to be part of helping shape what the field does on this level. So, I will turn the mic back to Alissa.

ALISSA HUNTOON: Yeah, thank you. And again, these are likely things that you guys have been doing already for a long time, right? So sometimes it comes down to semantics, you know, but just sort of thinking of better ways to capture and couch the wide variety of what you're doing and/or also just use language in a way that helps you think more broadly and give you more opportunities. So, here again, this is in the funding announcement. So there are a couple types of operations under this particular program that are outside the scope of our funding. And those are here, I'm not going to read it to you, but it's generally--you know, if you're focusing on activities where you're primarily focused on arresting individuals engaged in commercial sex as your means of identifying trafficking, and that's your only means, you know, that is not allowed. And then the other one around focusing on purchasers of commercial sex where there's no connection to a victim there of actual--an actual victim of human trafficking.

And so now, I have the pleasure of handing it over and letting you hear more from our project partners, specifically for the ECM program. As mentioned before, for those of you who have been on some of the other orientations, the many, many grantee orientations that we've been offering throughout October, you may be familiar with the range of national partners that OVC funds to support human trafficking efforts. And you have access to all of those or the opportunity to engage with any of those. But you also have dedicated ECM task force--excuse me, ECM TTA providers with--through Project Roadmap and AEquitas and I'm going to turn it over to you so you can hear from them and hear about all the wonderful infrastructure and setup that they have to support you and compliment your work.

ERIN ALBRIGHT: Thanks, Alissa. Hi, folks. My name is Erin Albright. I am co-director of Project Roadmap. And I know that you've gotten a lot of information the past couple weeks in your orientation sessions. You've heard a lot from your grant managers today in between deliverables and award conditions and everything. But trust me, you will get acclimated to it and we are here to help you at every step of the way. We have a lot of different resources in support of those things. So what you see right here is the Project Roadmap team. Some of you might be familiar with the "errands." We're pretty excited to announce that we in the past year have been able to double the sides of our team. We've welcomed Emily Schwartz and Summar Ghias to the team to also help you out. And as always, we have Drew Sorber who's the real backbone and make sure that we actually get things done.

So a couple things. Project Roadmap does all the technical assistance, so we're the ones that put on the field coaching for you. And we'll get to more of that later. But importantly here, you see the best ways to contact each of us. And you see a note about the key contact list, which we will continue sending you links to. It is very important that if you are a member of a task force that you fill out that key contact list. It is the only way we are capable of managing upwards of 400 of you, many of whom move on to other jobs and there's lots of turnover and the list changes on a daily basis. So, fill it out. But I'm actually going to turn it over to Emily to tell you a little bit more about what we do. So, Emily, do you want to take the mic?

EMILY SCHWARTZ: Absolutely. Thanks, Erin. And I will say, like, as a newish member to Project Roadmap, it's been really incredible to see the diverse options that we're able to provide grantees in a really, I think, unique way. Project Roadmap tries to use relational technical assistance. And so really trying to get to know your task force specifically individually, and then be able to kind of coach you or mentor you through your deliverables, which is really, really exciting.

So the ways that we do that is, first, each task force is assigned a task force liaison. Project Roadmap works with--I think it's about 12 liaisons, and they have backgrounds in victim services, research and evaluation, former task force directors, law enforcement, prosecutors. And I think the really important thing is that every one of those people has experience with an ECM-funded task force. And so they've been through it. They know what it's like, and are able to connect you to a different member

of the team if, you know, they're not the right fit to answer whatever question you're going through.

We try to meet with task forces once a month just to make sure that we're answering your questions, meeting needs, helping you meet your deliverables. And so that's one way that we support. Another area is through doing training and awareness or stuff on proactive approaches, doing site support visits. That can just be one on one, or it can be as a group for your task force, you know, whatever works best for you all. And then lastly, we do discipline-specific level field coaching. And so we have four opportunities for field coaching. Coordinators or directors meet once a month. And I lead that meeting. Prosecutors meet, I believe it's quarterly, and that's Jane Khodarkovsky, just a wonderful, wonderful resource. And I also want to say for any prosecutors on here, we're really encouraging people to bring cases. You know, if you have questions that you're working through and you want to staff cases, that's a really great space to do that with your peers. Law enforcement is led by, or co-led by Fred Fletcher and Mike Pesinka, and then our victim services is led by Summar Ghias. Many of you know Summar from her work with the Cook County Task Force.

So, we love getting to know all of you. We hope to collaborate more in the future and to assist you in any way possible. And with that, next slide, please. I will turn it over to Jane Anderson, who can speak to how AEquitas provides assistance and hopefully to that labor trafficking training that's coming up.

JANE ANDERSON: Thanks, Emily, and thanks for everyone being here on this Friday afternoon. I'm Jane Anderson. I'm a Senior Attorney Advisor with AEquitas, and we are a nonprofit that is staffed by former prosecutors, all of whom had specialized careers in handling cases of not only human trafficking, but also intimate partner violence, sexual violence, and stalking. So, obviously, there's a lot of overlap there.

I lead our human trafficking work providing training and technical assistance to the field on labor and sex trafficking. And under our OVC grant, we deliver and are funded to deliver three trainings to you all. They will each be delivered four times over three years, if you can all recall what I just said. But the good news is, these are the three trainings and the--and what you should remember is that every two months, every three months, one of them will be delivered on a national level.

So we just delivered our first Leadership Institute, that was in New Orleans. We had a great time. That's for executive-level decision makers that are in charge of deciding things like staffing and policies and connecting partners and doing maybe media outreach and public service announcement. So, it's that high-level executive opportunity to speak with your peers. That's a two-day training. So we just did that one. And we'll do it again in April and then probably again in December. So it'll be on that rotation.

Then we also are doing our Labor Trafficking Training. That's a three-day, although they're like three-quarter days, so three slightly shorter days. We're about to deliver

that in December, December 11th through 13th. We have a few spots still open that's going to take place in Orlando, Florida. If you're interested, I'll put you--my email in the chat and we can see if you can still send people to that one.

And then the last one is Beyond the Basics. That's an advanced training for investigators, prosecutors, and systems-based analysts. And we'll be doing that at the end of January in San Diego which should be a good draw for folks, and we'll be opening that up soon enough. And so look forward to communicating with you all about these opportunities as we get them scheduled.

ALISSA HUNTOON: All right. Back to me. Yes. Thank you so much, Jane. And we were really, at OVC, happy that we were able to offer funding and to be able to support additional trainings for the field. And AEquitas has been a long-time partner with OVC.

And so many of you have probably seen flyers about some of these trainings in the past, and so we're working, as she said, that's twelve trainings in three years. That's a lot of event planning and logistics to coordinate. So, we're continuing to work on the best ways to ensure sort of continual communication with you all so you know about when those are happening, what the dates are, and when you can register and things like that. So, don't worry. We'll continue to send you that information. So I did want to spend just a couple slide or two about trainings.

In your application, you notice that we asked you all to budget, set aside funding that would allow you to attend up to three--or three, for a minimum of three OJP-sponsored events. And we listed sort of the--those core task force members who should attend. And so basically, what that means is we want you to be able to have money so that you can attend these trainings that OJP puts on or other OJP sponsored. So, if--or maybe the Office of Violence Against Women or maybe our colleagues at BJA are putting on training and events or Project Roadmap, you know, will be putting on-maybe they're putting on a regional event, right? So we just wanted to ensure that you as grantees have money in your budget so that you can travel to these. So, that is what we mean sort of by OJP-funded or OJP-sponsored trainings. And that's kind of-can you go back? Yeah. So that's the language that we'll use and you'll see. And Project Roadmap has created a quick guide for you as well. You'll see at the bottom.

And so non-OJP-funded events, basically that just means, you know, anything else, right? So, if there's professional development or national conferences or regional or state conferences that you want to go to, of course we want to help. And that's what the intent of this funding is to help you do as well. However, we do want to see some additional information about those. So that was also talked about in that funding announcement that if you do want those, it just requires talking with your grant manager, probably ask you a couple questions, want to see an agenda. Again, just to make sure that that fits within the scope of this program. So that quick guide is a real helpful set. And then again, it's just mentioning here that hopefully as a task force, you're seeking and attending and going to trainings and conferences and professional

developments that give you, right, that expertise and awareness for all forms of trafficking. Next slide. Thank you.

ERIN ALBRIGHT: Okay. Next slide. Before we get to it, I have some words of advice for you. Now, my friends, we--you have heard us talk about the orientation packet a couple times today. You've heard OVC reference it, you've heard the grant--or the program specialist talk about how useful it is. Yesterday afternoon, at approximately 3:47 PM East Coast Time, you received an email from Drew Sorber, or you should have. In that email--or attached to that email, I guess, was the Orientation Guide. I really need everybody to go to that right now, find it and open it up, because the next part deals with that and asks you to do some things. So, I'm going to give you a minute to go find that and open it up. And then we have kind of a pop quiz of sorts, where we have a list of questions for you to go kind of on a scavenger hunt through it and find some certain things. So when you have it open, and when I pull up that slide, what you're going to do is you're going to go through the questions. I'm going to give you five minutes. You're going to try to answer as many as you can. And then, when five minutes is up, we're going through the questions one at a time and we'll put the answers in the chat in kind of a waterfall way.

So, with that being said, are you ready? Do at least some of you have that document open? Can I see some movement in the chat to that effect? Because I kind of feel like I'm speaking to the void. Thank you, Anna Pastor. Thank you, Kara. Well, we are only answering the chat when I tell you to. It is the--it looks like what's on the screen. It was in the email from Drew Sorber to everybody yesterday. Also in that email was the flyer for all of the trainings, the labor trafficking trainings coming up and other trainings with a mark-your-calendar thing. It came to you if you are on our list of things. Oh, it came from Project Roadmap, not Drew. Sorry. I forget about these things.

Well, I know that some of you--listen, we're on Webex and we can't put files in the chat like we can on Zoom, so it didn't work. So, it's hard to do that. But, Susan, you might not--Susan, I don't think you're on our email list. But anyways, I think some of you do. So, those of you who do have it open, you are going to be even more important now because you are helping your colleagues who haven't been able to find it or have it or aren't on the mailing list. So, it's all going to work out. Dr. G, love that you have it open. Here we go. Here's the list of questions that you should go through that orientation packet and answer on a piece of paper. And then we'll put the actual thing in the chat when we are in, you know, 4:08 East Coast Time. You can time zone appropriately as necessary. And if you haven't been able to find it, that's okay. You can go to our website and browse some of the other things that are up there. Emily, if you want to put the website in the chat. Solid time to take a look at the Roadmap or the Community Assessment.

All right. And so, just to clarify, again, these questions are scattered throughout the packet itself, so you kind of have to page through it. And part of the purpose of this exercise is to let you guys--or familiarize yourselves with it, because it does have a lot

of really great information and resources in it, and oftentimes can be sort of a--an initial stop that we saves you a lot of, like, jumping across websites, so.

Two more minutes. And if you don't finish it, that's okay. We'll give you the answers, but. All right. Begin wrapping up. I tried to display the Jeopardy! music to send us home, but for some reason, that little sound device isn't working. So, I tried, but I failed. So, let's bring it on in. I'm going to answer in the chat first and then we will check the answer key. I think we're going to skip Emily singing the bringing us home part, although maybe next time Emily. Also, somebody take a screenshot and remind us that she volunteered so that we can actually ask her to do that at some point.

So, starting off at the top, if you found out or if you have what a TFL is, go ahead and put it in the chat for us. You all--Anna Pastor, Task Force Lead, Britney Charmice. Britney, where are you--what--where are you in this country? Virginia. See, I was going to try to, like, make it a competition between different regions, and then I realized that I don't know entirely where everybody is. Although I will say I'm pretty sure everybody who's answered so far is from the right half of the country and not, like, the left half or the West Coast. So, does anybody from the West Coast feel like chiming in? We all love Wendy Stiver. Just--if you have met Wendy Stiver, please do give her a shout out. She's wonderful.

So, Taskforce Liaison is like a coach, it's like a mentor. It's someone that is there that has that experience to help you out and connect you with resources.

Moving on. Who is the service provider field coach? Summar Ghias is the field coach. Correct.

Number three, how do you received--how do you receive emails from Project Roadmap? Yes. Fill out the Jotform. Fill out the Jotform. We will repeat that. And it's probably in all of our signature lines, because again, that is how we keep track of you. That's how we make sure that you don't get inundated with every email. Trust us, we send out a lot of emails. And we do our best to make sure that you only get the ones that you really need given your role. We're not perfect, but we do probably cut down your inbox by about a third. So fill out that Jotform.

Next up, you have which types of materials produced using OVC funds should be approved by your Grant Manager before you--all of them. Yes. I love the people that were in there before the jump.

Next up, what about three useful resources? Anybody? The FAQs. I feel like Britney just got a gold star from OVC. Those are really important, and we all love them. Protocol checklists are also great in the outreach toolkit. Yes. Everybody. Take--oh, that was nice of you Kara, the Erins. Hmm. Erin Squared sometimes. It's been a long time since anybody called us Erin Squared. But, you know, if you're out there in Webex land, feel free to take a screenshot, because everything that they just shared is--are really great or it's in the packet.

Next up, what page of the packet are you going to find the FY24 deliverables? Thirteen and fourteen. Good job.

What about, are you allowed to use OVC funds on attending conferences and other-yes, and other things? Yes, you are, with approval. Good job, folks.

And then last but not least, where can you check where your grant--or who your grant manager is? JustGrants. All right. So high five to all of you active participants. You get bragging cred from now on on that. So, thank you very much for that. Like we said, that orientation packet, we try really hard to make sure that it has all of the really key resources that you're going to need to reference on a regular basis so that it is kind of a one-stop shop portal to those other things and it simplifies your life.

So moving on. Back to Alissa. I--well--oh, no, this one is me, too. Sorry. Just a couple of other things that we have available. There is the Roadmap that Emily shared the link to before. We are actually in the process of updating that. So, you'll be hearing about that over the next year or so. And then we do have our quick guides. So, there's the Community Assessment one we already talked about. There's one on Task Force Structure that the coordinators put together. There's some new grantee checklists on the website. So, if you are a new grantee, which all of you are, go check them out. And then there's some information on how to figure out which trainings to go to or you can go to outside of those OJP ones. So, check those out. And we have a bunch of stuff on deck as well.

And I believe now I'm going to turn the mic over to Jamie to tell you about some other amazing resources. Jamie? You can go ahead.

JAMIE WELCH: Yes. Thanks, Erin. All right. So I'm going to share with you a couple of our OVC Human Trafficking resources as you can see here on the screen. And that was mentioned throughout today's presentation. There are a number of TTA providers that are ready to support you and your anti-trafficking program efforts. The website here, the link here is going to navigate you to that page.

[https://ovc.ojp.gov/program/human-trafficking/training-and-technical-assistance] Here, you're going to find information on OVC and the Human Trafficking Division, TTA providers. You'll need to scroll down a little bit through the page. There is a search bar that you can use if you're interested in a specific sort of subject area within the world of anti-trafficking. That page is also a great page to bookmark as well. It has OVC's events page, so it's going to list training opportunities from our TTA providers, which is a really nice feature. So, I highly suggest you bookmark that page.

Thank you, Erin. You're just moving at a quick clip. All right. This is--I don't know if we can drop it in the chat, but we have our OVC Human Trafficking webpage.

[https://ovc.ojp.gov/program/human-trafficking/overview] This is another really great resource to use for the lifetime of your award. You're going to note that it's a little bit small, but on that cutout right there of the webpage, there's a NAV bar on the right-

hand side that's going to address things like Grants and Funding Opportunities. These are going to be current awards that have happened. It's also going to provide information on past funding announcements and how much federal funds per fiscal year have been provided by OVC for anti-trafficking work.

We have our Services and Task Force Map, a literal map of the US which highlights where we have our victim service providers as well as our ECM grantees.

FAQs. I'm going to put a tab or a pause, or a pin in that, because the very next slide is going to talk about my favorite resource.

We also have our Resource and Research page. Please check this out if you haven't. I think it's well worth the time. It includes OVC as well as other federal resources around anti-trafficking, so publications, products, variety of printed materials. So, I think folks would be really interested in seeing some of the information that's out there. I just shared the training and technical assistance link with you.

We have our Faces of Human Trafficking. It's cut off there on the slide, but this is--this page includes our OVC Faces of Human Trafficking series, which was intended to be used for outreach and education efforts. So, take a look at that. You might find that valuable. The page also includes fact sheets on human trafficking. It includes information about the legal needs and rights of trafficking victims in the US. And then there is some information about special considerations when working with youth.

And then finally, we have a Visual Art Display that was part of the 20th anniversary of the TVPA, the Trafficking Victims Protection Act. And then Erin, I think I'm going to take it to the next slide.

My favorite resource. I think a lot of other people in the trafficking team would concur with me. So, bookmark this page. As Alissa, and I think even Olga mentioned earlier today, your NOFO, your Word documents, i.e., your award conditions are going to be your first resource when you're trying to figure out, what can I do, what can I not do, what am I supposed to be doing? We also understand that sometimes, you just got questions and you want the answer, and you are not sure like, where do I go in the world of OVC to find this information? And for that very reason, we have the FAQs. Like I said, my personally--my personal favorite resource here, bookmark it. When you scroll down--when you enter the page and then after the page, scroll down a little bit. That's where you're going to find the search feature in the FAQs piece. You can search by keyword or keywords phrase, budget modification, client eligibility, grant modification, key personnel. I think Olga mentioned that earlier. You can further sort of filter by, is it an administrative topical area, finance question, a programmatic question. Full disclosure, I leave that blank, because I just want all the information. And what's going to happen once you enter that key search term, you're going to get a variety of results. Results that are either going to include that search term that's in the question, or maybe your search term is part of an answer. So, do check that out. I think one of the best parts of this resource is within your answer, right, within those results, there

are going to be hyperlinks to other resources, which is fantastic. It's going to take you back to that primary source of the DOJ Financial Guide. Maybe it's going to take you to the 2 CFR, the Code of Federal Regulations. So, can't say it enough. It's a fantastic resource. I--it's always up on my browser every day, because it's just such a handy resource. So, I think that rounds us out, Erin.

ERIN ALBRIGHT: It does, indeed. And so, my friends, we come to a close of the content portion and we have about 12 or 13 minutes left to ask questions. Again, if you have them, please put them in the Q&A. I haven't really been keeping up with it to see if they've all been answered there, but I think we can pause for a couple minutes. And grant managers, if there are any questions that you want to come on camera and answer verbally, that works as well. And I would also say...

ALISSA HUNTOON: I...

ERIN ALBRIGHT: Go ahead, Alissa.

ALISSA HUNTOON: Oh, I will. I mean, there was a question--I think we've answered most of them in the Q&A. But there was one that just was asked about, Standards of Care, which is a separate OVC-funded project and another team that works on that, so, asking about, "Is there an estimated release date for those?" And I don't believe so, so.

But we can follow up and ask the team that works on that. But I don't--we don't have any release date at this point.

ERIN ALBRIGHT: Thanks. All right. Well, if you haven't been able to see the Q&A, there were questions about, well, deliverables--the one thing that I'll highlight came out of the Q&A was, what did it mean to not have a Task Force Structure Coordinator in a dual role? And I don't know if someone from OVC want to take that. If I'm not, I'm happy to, but it was answered in the chat.

ALISSA HUNTOON: Yeah. Yes. Thank you. That was my flag, and I forgot to mention that. So, what we mean by that is a full-time Task Force Director/Coordinator should not be somebody who also has--who is a full-time prosecutor or is a full-time case services or a case--or an--or victim advocate. It's meant to be its own position, is basically what that means.

ERIN ALBRIGHT: Yeah. We have time left if you have questions, but I am also going to go ahead and share the QR code if you would take a minute just to complete the survey/evaluation. I think every year, I try to get a little bit better, but again, don't be afraid to ask questions.

ALISSA HUNTOON: Yup. And of course, this is not the only time or opportunity to ask questions. So, again, as people review, absorb, reflect, go back to this information, you have questions, of course just ask your OVC Grant Manager or your contact at Project

Roadmap, so. If--you know, if there's not any other questions, again, there's other opportunities to ask those as well, because we know this is just a lot of information, new--some of it's brand new information. For other--for other folks, it's old hat. But again, other opportunities to ask questions as well.

ERIN ALBRIGHT: Yeah. We are here to help you succeed, both TTA and grant managers. So, reach out. But otherwise, I don't know if we are ready to close it down then, if nobody has any other questions. But it seems like that's the case. So, Alissa, are you--take the floor.

ALISSA HUNTOON: Yeah. I can just--I'm totally fine. Yup. I don't know if Daryl, if you have any other closing remarks. Otherwise, thanks so much to everybody for attending. And give us feedback on this as well. We want to know what--you know, how this was presented, if this information was helpful for you, given whatever stage you're at with your ECM and/or your new funding.

DARYL FOX: Great. So, on behalf of the Office of Victims of Crime and our panelists, we want to thank you for joining today's webinar. This will end today's presentation.